



## **Register of outside interests for Board members and senior staff (in grades F and above)**

Populated, updated and published in line with Cabinet Office guidance of November 2024

### **Prepared by:**

Jon Carter  
Head of Governance  
Transport Focus

### **This version updated and published:**

09 April 2026

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<b>Board member / director name:</b>	<b>Trisha McAuley OBE</b>
<b>Role:</b>	<b>Non Executive Director</b>
<b>Appointed by (if public appointment):</b>	<b>Scottish Government</b>
<b>Original appointment date (if public appointment):</b>	<b>01 September 2020</b>
<b>Reappointment date (if applicable / public appointment):</b>	<b>01 September 2024</b>



Date of declaration	Type of interest	Organisation or details	Appointing Authority (if appropriate)	Relationship to Organisation and / or appointment type	Relevance to TF	Start date (if appropriate)	Term or end date (if appropriate)
01/11/2025	Financial (investments) *	2. Declared no investments above threshold minima or otherwise chosen not to disclose	n/a	n/a		n/a	n/a
14/08/2020	Directorship registered with Companies House	McAuley Policy & Management Ltd	n/a	Executive Director	Tangential	n/a	n/a
14/08/2020	Other appointment of a public nature	National Grid Electricity Transmission	National Grid	Independent Stakeholder Group, Chair	None	Jul-18	Mar-28
12/09/2025	Other appointment of a public nature	Office of Water Services	OfWAT/DEFRA/MOSL	Independent Chair, Strategic Panel for the Business Retail Water Market in England	None	Mar-22	Sep-27
10/10/2025	Charitable or similar Trust or Foundation	Air Travel Trust	Civil Aviation Authority	Chair of Trustees	None	Jul-25	Feb-28
18/02/2025	Public Appointment regulated by OCPA	UK Civil Aviation Authority	Department for Transport	Non-executive Director or Board Member	Moderate	Feb-25	Feb-28
22/05/2025	Other appointment of a public nature	National Grid Electricity Distribution	National Grid	Chair, Independent Stakeholder Group	None	May-25	May-33
n/a	Charitable or similar Trust or Foundation	Energy Action Scotland	n/a	Member	None	n/a	n/a
n/a	Charitable or similar Trust or Foundation	Changing the Chemistry	n/a	Member	None	n/a	n/a
n/a	Trade or professional association membership	Women on Boards	n/a	Member and Ambassador	None	n/a	n/a
n/a	Trade or professional association membership	Chapter Zero	n/a	Member	None	n/a	n/a
n/a	Trade or professional association membership	Scotland House	n/a	Member	None	n/a	n/a
n/a	Trade or professional association membership	Prosper	n/a	Member	None	n/a	n/a
24/02/2026	Other appointment of a public nature	DfT Public Appointments	Department for Transport	Independent Panel Member	Common Sponsor Body	Feb-26	Jun-26

<b>Board member / director name:</b>	<b>Kate Denham</b>
<b>Role:</b>	<b>Non Executive Director Chair, Audit &amp; Risk Assurance Committee</b>
<b>Appointed by (if public appointment):</b>	<b>Secretary of State for Transport</b>
<b>Original appointment date (if public appointment):</b>	<b>14 August 2028</b>
<b>Reappointment date (if applicable / public appointment):</b>	<b>14 August 2022</b>



Reference	Date of declaration	Type of interest	Organisation or details	Appointing Authority (if appropriate)	Relationship to Organisation and / or appointment type	Start date (if appropriate)	Term or end date (if appropriate)
2.01	01/11/2025	Financial (investments) *	2. Declared no investments above threshold minima or otherwise chosen not to disclose	n/a	n/a	n/a	n/a
2.02	01/03/2019	Directorship registered with Companies House	The Public Good Company	n/a	Executive Director	n/a	n/a
2.03	01/04/2023	Other appointment of a public nature	Office of Rail and Road	Office and Rail and Road	Member, consumer expert panel	Apr-23	Mar-25
2.04	01/10/2025	Public Appointment regulated by OCPA	The Coal Authority (now Mining Remediation Authority)	Secretary of State for Energy Security and Net Zero	Non-executive Director or Board Member	Apr-24	Mar-27
2.05	01/10/2025	Public Appointment regulated by OCPA	NHS Independent Reconfiguration Panel	Secretary of State for Health and Social Care	Panel Member	Oct-25	Sep-29
2.06	0/10/25	Other appointment of a public nature	Evelina London Women & Children's Hospital	Guys and St Thomas' Foundation NHS Trust	Non-executive Director or Board Member		
2.07	01/10/2025	Charitable or similar Trust or Foundation	Coeliac UK	Coeliac UK	Trustee		
2.08							
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2.10							
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2.12							

<b>Board member / director name:</b>	<b>Clr William Powell</b>
<b>Role:</b>	<b>Non Executive Director Director, Transport Focus Wales Ltd Chair, Passenger Contact Group</b>
<b>Appointed by (if public appointment):</b>	<b>Welsh Government</b>
<b>Original appointment date (if public appointment):</b>	<b>01 May 2017</b>
<b>Reappointment date (if applicable / public appointment):</b>	<b>01 May 2022</b>



Reference	Date of declaration	Type of interest	Organisation or details	Appointing Authority (if appropriate)	Relationship to Organisation and / or appointment type	Start date (if appropriate)	Term or end date (if appropriate)
3.01	01/11/2025	Financial (investments) *	2. Declared no investments above threshold minima or otherwise chosen not to disclose	n/a	n/a	n/a	n/a
3.02	01/05/2005	Political activity or affiliation	Welsh Liberal Democrats	n/a	Powys County Councillor	May-23	May-27
3.03	01/09/2022	Other appointment of a public nature	Bannau Brycheiniog National Park Authority	Powys County Council	PCC appointed member. Chair of Audit and Risk Cmmmittee	Apr-23	
3.04	01/09/2022	Other appointment of a public nature	Dyfed-Powys Police and Crime Panel	Powys County Council	Member & Vice Chair	May-22	May-27
3.05	29/06/2018	Directorship registered with Companies House	Transport Focus Wales Ltd	Transport Focus (as parent company)	Non-executive Director or Board Member	Jun-18	n/a
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3.07							
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3.12							

<b>Board member / director name:</b>	<b>Rob Wilson</b>
<b>Role:</b>	<b>Non Executive Director</b>
<b>Appointed by (if public appointment):</b>	<b>Secretary of State for Transport</b>
<b>Original appointment date (if public appointment):</b>	<b>14 August 2018</b>
<b>Reappointment date (if applicable / public appointment):</b>	<b>14 August 2022</b>



Reference	Date of declaration	Type of interest	Organisation or details	Appointing Authority (if appropriate)	Relationship to Organisation and / or appointment type	Start date (if appropriate)	Term or end date (if appropriate)
4.01	01/11/2025	Financial (investments) *	2. Declared no investments above threshold minima or otherwise chosen not to disclose	n/a	n/a	n/a	n/a
4.02	01/03/2019	Public Appointment regulated by OCPA	Consumer Council for Water	Secretary of State, DEFRA & Welsh Government	Non-executive Director or Board Member	Jul-18	Jul-22
4.03	01/06/2024	Public Appointment regulated by OCPA	Consumer Council for Water	Secretary of State, DEFRA & Welsh Government	Chair	Jun-24	Jun-28
4.04	01/06/2024	Public Appointment regulated by OCPA	Marine Management Organisation	Secretary of State, DEFRA	Non-executive Director or Board Member	May-18	tbc
4.05	01/08/2020	Charitable or similar Trust or Foundation	WheelPower	n/a	Chair	Nov-18	n/a
4.06	01/08/2020	Other relevant interest	International Trade Consultancy	n/a	Consultant	Jan-17	n/a
4.07	01/08/2020	Other relevant interest	UK Political Insight Ltd	n/a	Shareholder and Advisor	Jan-20	n/a
4.08	01/01/2021	Directorship registered with Companies House	Wilson Business Innovation and Tech Ltd	n/a	Executive Director	Jan-21	n/a
4.09	01/09/2022	Public Appointment regulated by OCPA	Social Mobility Commission	Cabinet Office	Commissioner (Deputy Chair from April 2025)	Sep-22	tbc
4.10	01/02/2024	Directorship registered with Companies House	Element2	n/a	Non-executive Director or Board Member	Feb-24	n/a
4.11	10/02/2024	Directorship registered with Companies House	CCW Trading Company Limited	n/a	Non-executive Director or Board Member	Feb-24	n/a

<b>Board member / director name:</b>	<b>Keith Richards OBE</b>
<b>Role:</b>	<b>Non Executive Director</b>
<b>Appointed by (if public appointment):</b>	<b>Secretary of State for Transport</b>
<b>Original appointment date (if public appointment):</b>	<b>14 August 2018</b>
<b>Reappointment date (if applicable / public appointment):</b>	<b>14 August 2022</b>



Reference	Date of declaration	Type of interest	Organisation or details	Appointing Authority (if appropriate)	Relationship to Organisation and / or appointment type	Start date (if appropriate)	Term or end date (if appropriate)
5.01	01/11/2025	Financial (investments) * Shareholder in private companies	1) Viscourt Ltd; 2) Rubicon West Ltd; 3) Raleo Publishing Ltd.	n/a	n/a	n/a	n/a
5.02	07/10/2015	Directorship registered with Companies House	Haralan Investment Ltd	n/a	Director	n/a	n/a
5.03	07/10/2025	Directorship registered with Companies House	Raleo Publishing Ltd	n/a	Director	n/a	n/a
5.04	01/03/2019	Other appointment of a public nature	Competition and Markets Authority	Secretary of State, BEIS	Panel Member	Oct-17	n/a
5.05	01/05/2023	Other appointment of a public nature	Private Health Information Network	Private Health Information Network	Independent Board Member	Aug-22	Jul-28
5.06	01/05/2023	Other appointment of a public nature	National Centre for Accessible Transport	Motability Foundation	Independent Board Chair	Feb-23	Feb-26
5.07	01/02/2024	Other appointment of a public nature	Heathrow Access Advisory Group	Heathrow Airport Limited	Co-Chair	Feb-24	n/a
5.08	02/02/2024	Other appointment of a public nature	Transport for London	Mayor of London	Non-executive Director or Board Member	Sep-24	Sep-28
5.09	01/12/2024	Public Appointment regulated by OCPA	Equalities & human Rights Commission	Secretary of State for Education & Minister of State for Equalities	Commissioner / Board Member	Aug-24	Aug-28
5.10	01/12/2024	Other appointment of a public nature	Pay.UK Ltd	Pay.UK Ltd	Independent Member of End User Advisory Council	Dec-24	Dec-27
5.11	01/12/2024	Other appointment of a public nature	MOSL Performance Assurance Committee for Non-Household Water Market	Market Operator Services Ltd	Independent Member	Dec-24	Dec-27
5.12							

<b>Board member / director name:</b>	<b>Nigel Stevens</b>
<b>Role</b>	<b>Chair Director, Transport Focus Wales Limited</b>
<b>Appointed by (if public appointment):</b>	<b>Secretary of State for Transport</b>
<b>Original appointment date (if public appointment):</b>	<b>01 June 2022</b>
<b>Reappointment date (if applicable / public appointment):</b>	



Reference	Date of declaration	Type of interest	Organisation or details	Appointing Authority (if appropriate)	Relationship to Organisation and / or appointment type	Start date (if appropriate)	Term or end date (if appropriate)
6.01	01/11/2025	Financial (investments) *	2. Declared no investments above threshold minima or otherwise chosen not to disclose	n/a	n/a	n/a	n/a
6.02	01/09/2022	Self employment	Raybarrow Consulting	n/a	Owner and Consultant	n/a	n/a
6.03	01/06/2022	Directorship registered with Companies House	Transport Focus Wales Ltd	Transport Focus (as parent company)	Non-executive Director or Board Member	Jun-22	n/a
6.04	01/04/2026	Private sector appointment	Hudson and Hayes	n/a	Consultant	Apr-26	n/a
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6.11							
6.12							

<b>Board member / director name:</b>	<b>Tricia Hayes CB</b>
<b>Role</b>	<b>Non Executive Director</b>
<b>Appointed by (if public appointment):</b>	<b>London Asembly</b>
<b>Original appointment date (if public appointment):</b>	<b>02 February 2024</b>
<b>Reappointment date (if applicable / public appointment):</b>	



Reference	Date of declaration	Type of interest	Organisation or details	Appointing Authority (if appropriate)	Relationship to Organisation and / or appointment type	Start date (if appropriate)	Term or end date (if appropriate)
7.01	01/11/2025	Financial (investments) *	2. Declared no investments above threshold mimima or otherwise chosen not to disclose	n/a	n/a	n/a	n/a
7.02	01/02/2024	Other appointment of a public nature	London TravelWatch	London Assemy Transport Committee	Chair	Feb-24	Feb-28
7.03	01/02/2024	Public Appointment regulated by OCPA	British Transport Police Authority	Secretary of State for Transport	Chair	Mar-26	Mar-30
7.04	01/02/2024	Paid employment	SCS Joint Venture Integrated Programme Team Partnering Board	SCS JV (Skanska, Costain, Strabag)	Chair	Oct-23	Mar-26
7.05	01/02/2024	Paid employment	Baringa Management Consulting	Baringa Management Consulting	Consultant and Advisor	n/a	n/a
7.06	15/03/2026	Public Appointment regulated by OCPA	Building Safety Regulator	Minister for Housing	Non-executive Director or Board Member	Jan-26	Jan-27
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7.08							
7.09							
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7.11							

<b>Board member / director name:</b>	<b>Sandra Witzel</b>
<b>Role:</b>	<b>Non Executive Director</b>
<b>Appointed by (if public appointment):</b>	<b>Secretary of State for Transport</b>
<b>Original appointment date (if public appointment):</b>	<b>22 April 2024</b>
<b>Reappointment date (if applicable / public appointment):</b>	



Reference	Date of declaration	Type of interest	Organisation or details	Appointing Authority (if appropriate)	Relationship to Organisation and / or appointment type	Start date (if appropriate)	Term or end date (if appropriate)
8.01	01/11/2025	Financial (investments) *	2. Declared no investments above threshold mimima or otherwise chosen not to disclose	n/a	n/a	n/a	n/a
8.02	01/05/2024	Charitable or similar Trust or Foundation	Research Institute for Disabled Consumers	Research Institute for Disabled Consumers	Trustee	Jun-22	
8.03	01/06/2024	Charitable or similar Trust or Foundation	Research Institute for Disabled Consumers	Research Institute for Disabled Consumers	Chair	Jun-24	
8.04	01/05/2024	Charitable or similar Trust or Foundation	Women in Mobility UK	Women in Mobility UK	Founder	May-20	n/a
8.05	01/05/2024	Private sector appointment	SkedGo Pty Limited	n/a	Non-executive Director or Board Member	Jan-21	n/a
8.06	01/05/2024	Private sector appointment	Cooper Street Limited	n/a	Non-executive Director or Board Member	Jan-18	n/a
8.07	01/05/2024	Directorship registered with Companies House	Positive Science People Limited	n/a	Executive Director	Jan-19	n/a
8.08							
8.09							
8.10							
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<b>Board member / director name:</b>	<b>Alex Robertson</b>
<b>Role:</b>	<b>Chief Executive</b>
<b>Appointed by (if public appointment):</b>	
<b>Original appointment date (if public appointment):</b>	
<b>Reappointment date (if applicable / public appointment):</b>	



Reference	Date of declaration	Type of interest	Organisation or details	Appointing Authority (if appropriate)	Relationship to Organisation and / or appointment type	Start date (if appropriate)	Term or end date (if appropriate)
9.01	01/11/2025	Financial (investments) *	1. Not applicable for senior staff unless other circumstances apply	n/a	n/a	n/a	n/a
9.02	19/12/2025	Other appointment of a public nature	Association of Chief Executives (ACE)	ACE	Non-executive Director or Board Member	Dec-25	2 years
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9.04							
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<b>Board member / director name:</b>	<b>Natasha Grice</b>
<b>Role:</b>	<b>Director, rail</b>
<b>Appointed by (if public appointment):</b>	
<b>Original appointment date (if public appointment):</b>	
<b>Reappointment date (if applicable / public appointment):</b>	



Reference	Date of declaration	Type of interest	Organisation or details	Appointing Authority (if appropriate)	Relationship to Organisation and / or appointment type	Start date (if appropriate)	Term or end date (if appropriate)
10.01	01/11/2025	Financial (investments) *	1. Not applicable for senior staff unless other circumstances apply	n/a	n/a	n/a	n/a
10.02	01/03/2024	Directorship registered with Companies House	Black Country Living Museum Enterprises Company Limited	n/a	Volunteer	Feb-24	n/a
10.03	30/01/2025	Directorship registered with Companies House	Transport Focus Wales Ltd	Transport Focus (as parent company)	Non-executive Director or Board Member	Jan-25	n/a
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10.10							
10.11							

<b>Board member / director name:</b>	<b>Louise Collins</b>
<b>Role:</b>	<b>Director, roads, bus and tram</b>
<b>Appointed by (if public appointment):</b>	
<b>Original appointment date (if public appointment):</b>	
<b>Reappointment date (if applicable / public appointment):</b>	



Reference	Date of declaration	Type of interest	Organisation or details	Appointing Authority (if appropriate)	Relationship to Organisation and / or appointment type	Start date (if appropriate)	Term or end date (if appropriate)
11.01	01/11/2024	Financial (investments) *	1. Not applicable for senior staff unless other circumstances apply	n/a	n/a	n/a	n/a
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11.03							
11.04							
11.05							
11.06							
11.07							
11.08							
11.09							
11.10							
11.11							

<b>Board member / director name:</b>	Alex Campbell
<b>Role:</b>	Director, Policy and Insight
<b>Appointed by (if public appointment):</b>	
<b>Original appointment date (if public appointment):</b>	
<b>Reappointment date (if applicable / public appointment):</b>	



Reference	Date of declaration	Type of interest	Organisation or details	Appointing Authority (if appropriate)	Relationship to Organisation and / or appointment type	Start date (if appropriate)	Term or end date (if appropriate)
13.01	01/11/2025	Financial (investments) *	1. Not applicable for senior staff unless other circumstances apply	n/a	n/a	n/a	n/a
13.02							
13.03							
13.04							
13.05							
13.06							
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13.08							
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13.11							

<b>Board member / director name:</b>	<b>Fiona l'Anson</b>
<b>Role:</b>	<b>Director, Corporate Services</b>
<b>Appointed by (if public appointment):</b>	
<b>Original appointment date (if public appointment):</b>	
<b>Reappointment date (if applicable / public appointment):</b>	



Reference	Date of declaration	Type of interest	Organisation or details	Appointing Authority (if appropriate)	Relationship to Organisation and / or appointment type
12.01	02/03/2026	Financial (investments) *	1. Not applicable for senior staff unless other circumstances apply	n/a	n/a
12.02					
12.03					
12.04					
12.05					
12.06					
12.07					
12.08					
12.09					
12.10					



<u>Date</u>	<u>Changes made by</u>	<u>Changes made</u>	<u>Republished to website</u>
02/10/2025	Jon Carter	Repopulated new document based on previous version	<div style="border: 1px solid black; padding: 10px; text-align: center;"> <p>Nov-25</p> <hr/> <p>Apr-26</p> </div>
02/10/2025	n/a		
02/10/2025	n/a		
02/10/2025	Jon Carter	Updated entry for Rob Wilson	
06/10/2025	Jon Carter		
06/10/2025	Jon Carter		
07/10/2025	Jon Carter		
08/10/2025	Jon Carter	Updated entry for Keith Richards following discussions	
21/10/2025	Jon Carter	Updated entry for Trisha McAuley	
13/11/2025	Jon Carter	Upadted entry for Kate Denham	
22/12/2025	Jon Carter	Updated entry for Alex Robertson	
02/03/2026	Jon Carter	Deleted entry for Andy Cottrell	
12/03/2026	Jon Carter	Created entry for Fiona l'Anson	
16/03/2026	Jon Carter	Amended entries for Nigel Stevens, Trisha McAuley OBE and Tricia Hayes CB	